

Online Appendix

to

Frenemies in the Retail Market: A Partnership Between a Physical Retailer and an E-tailer for Consumer Returns

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A. Proof of Lemma 1

We first derive their shopping choices by comparing U_S , U_F , and U_E . We find that $U_E > U_S$ when $h_O < \hat{h}_{OES}^i = 2l - \phi$. For no-cross-return case, we further derive $\hat{h}_{OES}^N = 2l - h_r$. We consider that $l > h_r / 2$, such that showrooming will not dominate e-Direct. For cross-return case, we get $\hat{h}_{OES}^C = l$. We find $U_S > U_F$ when $h_O < \hat{h}_{OSF}^i = p_F - p_O$ for both cross- and no-cross-return cases.

Then we separate our analysis into two cases: (i) $\hat{h}_{OES}^i \leq \hat{h}_{OSF}^i$ and (ii) $\hat{h}_{OES}^i > \hat{h}_{OSF}^i$. For the case with $\hat{h}_{OES}^i \leq \hat{h}_{OSF}^i$, we get $p_O \leq \hat{p}_{O2}^i = p_F - 2l + \phi$, which indicates $\hat{p}_{O2}^N = p_F - 2l + h_r$ and $\hat{p}_{O2}^C = p_F - l$. Then, we find that (i) $U_E > \max\{U_S, U_F\}$ for $0 \leq h_O < \hat{h}_{OES}^i$, and (ii) $U_S \geq \max\{U_E, U_F\}$ for $\hat{h}_{OES}^i \leq h_O \leq \hat{h}_{OSF}^i$. If we further have $\hat{h}_{OSF}^i \leq 1$, i.e., $p_O \geq \hat{p}_{O3}^i = p_F - 1$, we will have $U_F > \max\{U_S, U_E\}$ for $\hat{h}_{OSF}^i < h_O \leq 1$. To summarize, when $\hat{p}_{O3}^i < p_O \leq \hat{p}_{O2}^i$, the consumers with $0 \leq h_O < \hat{h}_{OES}^i$ will choose e-Direct, the consumers with $\hat{h}_{OES}^i \leq h_O \leq \hat{h}_{OSF}^i$ will choose showrooming, and the consumers with $\hat{h}_{OSF}^i < h_O \leq 1$ will choose buy-offline. If $\hat{h}_{OSF}^i > 1$, i.e., $p_O < \hat{p}_{O3}^i$, none of the consumers will choose buy-offline. The consumers with $0 \leq h_O < \hat{h}_{OES}^i$ will choose e-Direct, and the consumers with $\hat{h}_{OES}^i \leq h_O \leq 1$ will choose showrooming. We assume that $l < (1 + h_r) / 2$ in order to have $\hat{p}_{O3}^N < \hat{p}_{O2}^N$, otherwise buy-offline and showrooming would not co-exist at any given p_O for no-cross-return case.

For the case with $\hat{h}_{OES}^i > \hat{h}_{OSF}^i$, which indicates $p_O > \hat{p}_{O2}^i$, there does not exist a region for $U_S \geq \max\{U_E, U_F\}$ as it requires $\hat{h}_{OES}^i \leq h_O \leq \hat{h}_{OSF}^i$. Hence, there is no showrooming consumer in this case. Instead, we find that $U_E > U_F$ when $h_O < \hat{h}_{OEF}^i = (p_F - p_O + 2l - \phi) / 2$, which indicates

$\hat{h}_{OEF}^N = (p_F - p_O + 2l - h_r) / 2$ and $\hat{h}_{OEF}^C = (p_F - p_O + l) / 2$. To make sure $\hat{h}_{OEF}^i > 0$, we need $p_O < \hat{p}_{O1}^i = p_F + 2l - \phi$, more specifically, $\hat{p}_{O1}^N = p_F + 2l - h_r$ and $\hat{p}_{O1}^C = p_F + l$. It's trivial to show $\hat{p}_{O1}^C > \hat{p}_{O2}^C$. We can further verify that $\hat{p}_{O1}^N > \hat{p}_{O2}^N$ based on the assumption $h_r / 2 < l < (1 + h_r) / 2$. In addition, we find that $0 < \hat{h}_{OEF}^i < 1$ when $\hat{p}_{O2}^i < p_O \leq \hat{p}_{O1}^i$. Hence, when $\hat{p}_{O2}^i < p_O \leq \hat{p}_{O1}^i$, the consumers with $0 \leq h_o \leq \hat{h}_{OEF}^i$ will choose e-Direct, and the consumers with $\hat{h}_{OEF}^i < h_o \leq 1$ will choose buy-offline. When $p_O > \hat{p}_{O1}^i$, we have $\hat{h}_{OEF}^i \leq 0$. In such a case, the consumers with $0 \leq h_o \leq 1$ will choose buy-offline.

B. Proof of Lemma 2

We first set up the consumer demand a , based on consumer segmentation from Lemma 1. For simplicity, we introduce the following notation: we use case A to denote Seg F (segment F) from Lemma 1, case B for Seg E-F, case C for Seg E-S-F, and case D for Seg E-S.

- Case A: When $p_O > \hat{p}_{O1}^i$, $a_{EA}^i = 0$, $a_{SA}^i = 0$, $a_{FA}^i = 1 / 2$;
- Case B: When $\hat{p}_{O2}^i < p_O \leq \hat{p}_{O1}^i$, $a_{EB}^i = \hat{h}_{OEF}^i / 2$, $a_{SB}^i = 0$, $a_{FB}^i = (1 - \hat{h}_{OEF}^i) / 2$;
- Case C: When $\hat{p}_{O3}^i < p_O \leq \hat{p}_{O2}^i$, $a_{EC}^i = \hat{h}_{OES}^i / 2$, $a_{SC}^i = (\hat{h}_{OSF}^i - \hat{h}_{OES}^i) / 2$, $a_{FC}^i = (1 - \hat{h}_{OSF}^i) / 2$;
- Case D: When $p_O \leq \hat{p}_{O3}^i$, $a_{ED}^i = \hat{h}_{OES}^i / 2$, $a_{SD}^i = (1 - \hat{h}_{OES}^i) / 2$, $a_{FD}^i = 0$.

Now let's derive offline retailer's best response functions under each case.

- Case A: When $p_O > \hat{p}_{O1}^C$, we get $p_F < p_O - l$, the total profit function is $\pi_{FA} = (p_F) \cdot a_{FA}^C + (f - s_F) \cdot a_{EA}^C = p_F / 2$. We derive positive derivative $\frac{d\pi_{FA}}{dp_F} = \frac{1}{2}$, so the best response price for physical retailer is $p_F^* = \hat{p}_{F5}^C = p_O - l$. Thus, the total profit for offline retailer in this case is $\pi_{FA}^* = \frac{p_O - l}{2}$;
- Case B: When $\hat{p}_{O2}^C < p_O \leq \hat{p}_{O1}^C$, we get $p_O - l \leq p_F < p_O + l$, the total profit function is $\pi_{FB} = (p_F) \cdot a_{FB}^C + (f - s_F) \cdot a_{EB}^C = p_F \left(\frac{1}{2} - \frac{l}{4} - \frac{p_F}{4} + \frac{p_O}{4} \right) + (f - s_F) \left(\frac{l}{4} + \frac{p_F}{4} - \frac{p_O}{4} \right)$. We solve the derivative $\frac{d\pi_{FB}}{dp_F} = 0$ and get $p_F^* = \hat{p}_{F4}^C = (p_O + f - s_F - l + 2) / 2$ and

$$\pi_{FB}^* = -\frac{1}{4}l + \frac{1}{4}p_O + \frac{1}{4} + \frac{1}{16}f^2 - \frac{1}{8}fs_F + \frac{1}{16}s_F^2 - \frac{1}{8}p_Ol + \frac{1}{16}p_O^2 + \frac{1}{16}l^2 + \frac{1}{8}lf + \frac{1}{4}f - \frac{1}{8}p_Of - \frac{1}{8}ls_F - \frac{1}{4}s_F + \frac{1}{8}p_Os_F.$$

Then we evaluate at the upper limit of p_F , $p_O + l - \hat{p}_{F4}^C = \frac{3l}{2} + \frac{p_O}{2} - 1 - \frac{f}{2} + \frac{s_F}{2}$. To make

$p_O + l - \hat{p}_{F4}^C \geq 0$, we get $p_O \leq \hat{p}_{O13}^C = f - s_F - 3l + 2$. Then we evaluate at the lower limit of

p_F , $\hat{p}_{F4}^C - p_O + l = 1 + \frac{l}{2} - \frac{p_O}{2} + \frac{f}{2} - \frac{s_F}{2}$. To make $\hat{p}_{F4}^C - p_O + l \geq 0$, we get

$p_O \leq \hat{p}_{O14}^C = f - s_F + l + 2$. Note here, $\hat{p}_{O14}^C - \hat{p}_{O13}^C = 4l$ is positive. When $p_O < \hat{p}_{O13}^C$, solve the

Lagrangian $\pi_{L1FB} = p_F \left(\frac{1}{2} - \frac{l}{4} - \frac{p_F}{4} + \frac{p_O}{4} \right) + (f - s_F) \left(\frac{l}{4} + \frac{p_F}{4} - \frac{p_O}{4} \right) + \lambda(l + p_O - p_F)$, we

get the boundary solution $p_F^* = \hat{p}_{F3}^C = p_O + l$ and

$\pi_{L1FB}^* = \frac{1}{2}l - \frac{1}{2}l^2 + \frac{1}{2}p_O - \frac{1}{2}p_Ol + \frac{1}{2}lf - \frac{1}{2}ls_F$. When $p_O > \hat{p}_{O14}^C$, solve the Lagrangian

$\pi_{L2FB} = p_F \left(\frac{1}{2} - \frac{l}{4} - \frac{p_F}{4} + \frac{p_O}{4} \right) + (f - s_F) \left(\frac{l}{4} + \frac{p_F}{4} - \frac{p_O}{4} \right) + \lambda(p_F - p_O + l)$, we get the

boundary solution $p_F^* = \hat{p}_{F5}^C = p_O - l$ and $\pi_{L2FB}^* = \frac{p_O - l}{2}$;

- Case C: When $\hat{p}_{O3}^C < p_O \leq \hat{p}_{O2}^C$, we get $p_O + l \leq p_F < p_O + 1$, the total profit function is

$\pi_{FC} = p_F \left(\frac{1}{2} - \frac{p_F}{2} + \frac{p_O}{2} \right) + \frac{(f - s_F)l}{2}$. We derive negative second order derivative

$\frac{d^2\pi_{FC}}{dp_F^2} = -1$, so we get $p_F = \hat{p}_{F2}^C = (p_O + 1)/2$ such that $\frac{d\pi_{FC}}{dp_F} = 0$. The total profit in this

case is $\pi_{FC}^* = \frac{1}{8} + \frac{1}{4}p_O + \frac{1}{8}p_O^2 + \frac{1}{2}lf - \frac{1}{2}ls_F$. To reach this optimal price and profit, we

need to have $p_O + l \leq \hat{p}_{F2}^C < p_O + 1$. For the upper limit, $p_O + 1 - \hat{p}_{F2}^C = (p_O + 1)/2 > 0$ when

$p_O > \hat{p}_{O11}^C = -1$. For the lower limit $\hat{p}_{F2}^C - p_O - l = \frac{1}{2} - \frac{p_O}{2} - l > 0$ when $p_O < \hat{p}_{O12}^C = 1 - 2l$.

Notice that $\hat{p}_{O12}^C - \hat{p}_{O11}^C = 2(1 - l) > 0$, so we have $\hat{p}_{O11}^C < p_O < \hat{p}_{O12}^C$. Next we derive the

boundary solution when $p_O < \hat{p}_{O11}^C$. We solve the Lagrangian

$\pi_{L1FC} = p_F \left(\frac{1}{2} - \frac{p_F}{2} + \frac{p_O}{2} \right) + \frac{(f - s_F)l}{2} + \lambda(1 + p_O - p_F)$, and get the boundary solution

$p_F^* = \hat{p}_{F1}^C = p_O + 1$ and $\pi_{L1FC}^* = \frac{(f - s_F)l}{2}$. Then when $p_O > \hat{p}_{O12}^C$, we solve the Lagrangian

$\pi_{L2FC} = p_F \left(\frac{1}{2} - \frac{p_F}{2} + \frac{p_O}{2} \right) + \frac{(f - s_F)l}{2} + \lambda(p_F - p_O - l)$, and get the boundary solution

$p_F^* = \hat{p}_{F3}^C = p_O + l$ and $\pi_{L2FC}^* = \frac{1}{2}l - \frac{1}{2}l^2 + \frac{1}{2}p_O - \frac{1}{2}p_Ol + \frac{1}{2}lf - \frac{1}{2}ls_F$;

- Case D: When $p_O \leq \hat{p}_{O3}^C$, we get $p_F > p_O + 1$, the total profit function is $\pi_{FD} = (p_F) \cdot a_{FD}^C = 0$. Hence, we have no best response function for this case.

Next, we summarize the offline retailer's overall best response function by consolidating their best response from above.

- Case A: $p_F^* = \hat{p}_{F5}^C = p_O - l$ and the corresponding total profit is π_{FA}^* ;
- Case B: When $p_O < \hat{p}_{O13}^C$, the boundary solution is $p_F^* = \hat{p}_{F3}^C = p_O + l$ and the corresponding total profit is π_{L1FB}^* .

When $\hat{p}_{O13}^C < p_O < \hat{p}_{O14}^C$, the interior solution is $p_F^* = \hat{p}_{F4}^C = (p_O + f - s_F - l + 2)/2$ and the corresponding total profit is π_{FB}^* .

When $p_O > \hat{p}_{O14}^C$, the boundary solution is $p_F^* = \hat{p}_{F5}^C = p_O - l$ and the corresponding total profit is π_{L2FB}^* ;

- Case C: When $p_O < \hat{p}_{O11}^C$, the boundary solution is $p_F^* = \hat{p}_{F1}^C = p_O + 1$ and the corresponding total profit is π_{L1FC}^* .

When $\hat{p}_{O11}^C < p_O < \hat{p}_{O12}^C$, the interior solution is $p_F^* = \hat{p}_{F2}^C = (p_O + 1)/2$ and the corresponding total profit is π_{FC}^* .

When $p_O > \hat{p}_{O12}^C$, the boundary solution is $p_F^* = \hat{p}_{F3}^C = p_O + l$ and the corresponding total profit is π_{L2FC}^* .

From the summary, we find $\pi_{FA}^* = \pi_{L2FB}^*$, so π_{FA}^* is dominated. We also notice that $\pi_{L1FB}^* = \pi_{L2FC}^*$.

Hence, we compare the two boundaries \hat{p}_{O13}^C and \hat{p}_{O12}^C , and we get $\hat{p}_{O13}^C - \hat{p}_{O12}^C = -l + 1 + f - s_F$. We derive $\hat{p}_{O13}^C > \hat{p}_{O12}^C$ when $f > s_F + l - 1$. Therefore, we have:

- Case F1: $f > \hat{f}_{F1} = s_F + l - 1$

When $p_O < \hat{p}_{O11}^C$, $p_F^* = \hat{p}_{F1}^C$ and the total profit is π_{L1FC}^* .

When $\hat{p}_{O11}^C < p_O < \hat{p}_{O12}^C$, $p_F^* = \hat{p}_{F2}^C$ and the total profit is π_{FC}^* .

When $\hat{p}_{O12}^C < p_O < \hat{p}_{O13}^C$, $p_F^* = \hat{p}_{F3}^C$ and the total profit is π_{L1FB}^* .

When $\hat{p}_{O13}^C < p_O < \hat{p}_{O14}^C$, $p_F^* = \hat{p}_{F4}^C$ and the total profit is π_{FB}^* .

When $p_O > \hat{p}_{O14}^C$, $p_F^* = \hat{p}_{F5}^C$ and the total profit is π_{L2FB}^* ;

When $f < s_F + l - 1$, i.e., $\hat{p}_{O13}^C < \hat{p}_{O12}^C$, we need to compare π_{FB}^* and π_{FC}^* . Hence, we get

$$\pi_{FC}^* - \pi_{FB}^* = -\frac{1}{8} + \frac{1}{16} p_O^2 + \frac{3}{8} l f - \frac{3}{8} l s_F + \frac{1}{4} l - \frac{1}{16} f^2 + \frac{1}{8} f s_F - \frac{1}{16} s_F^2 + \frac{1}{8} p_O l - \frac{1}{16} l^2 - \frac{1}{4} f + \frac{1}{8} p_O f + \frac{1}{4} s_F - \frac{1}{8} p_O s_F.$$

We derive positive second order derivative $\frac{d^2(\pi_{FC}^* - \pi_{FB}^*)}{dp_O^2} = \frac{1}{8}$. Then we evaluate $\pi_{FC}^* - \pi_{FB}^*$ when

$$p_O = \hat{p}_{O12}^C, \text{ and we get } \pi_{FC}^* - \pi_{FB}^* = -\frac{(-l+1+f-s_F)^2}{16} < 0. \text{ We evaluate } \pi_{FC}^* - \pi_{FB}^* \text{ when } p_O = \hat{p}_{O13}^C,$$

and we get $\pi_{FC}^* - \pi_{FB}^* = \frac{(-l+1+f-s_F)^2}{8} > 0$. After solving $\pi_{FC}^* - \pi_{FB}^* = 0$, we get two roots

$$p_{OA} = -\sqrt{2}f + \sqrt{2}l + \sqrt{2}s_F - \sqrt{2} - f - l + s_F \text{ and } p_{OB} = \sqrt{2}f - \sqrt{2}l - \sqrt{2}s_F + \sqrt{2} - f - l + s_F.$$

Then to compare p_{OA} and p_{OB} , we take the difference $p_{OA} - p_{OB} = -2\sqrt{2}(-l+1+f-s_F)$. When

$$f = s_F + l - 1, \text{ we have } p_{OA} - p_{OB} = 0. \text{ Since } \frac{d(p_{OA} - p_{OB})}{df} = -2\sqrt{2} < 0 \text{ and } f < s_F + l - 1, \text{ we have}$$

$p_{OA} - p_{OB} > 0$. Therefore, the smaller root p_{OB} is inside the range and we get

$$\hat{p}_{O22}^C = \sqrt{2}f - \sqrt{2}l - \sqrt{2}s_F + \sqrt{2} - f - l + s_F. \text{ Since } \frac{d\hat{p}_{O22}^C}{df} = \sqrt{2} - 1 > 0, \hat{p}_{O22}^C \text{ decrease as } f$$

decreases. Next, we will compare \hat{p}_{O22}^C with \hat{p}_{O11}^C and \hat{p}_{O14}^C . First, we get $\frac{d\hat{p}_{O11}^C}{df} = 0$ and $\frac{d\hat{p}_{O14}^C}{df} = 1$.

Given $\frac{d\hat{p}_{O14}^C}{df} > \frac{d\hat{p}_{O22}^C}{df} > \frac{d\hat{p}_{O11}^C}{df}$, \hat{p}_{O22}^C have a chance to intersect with \hat{p}_{O11}^C and \hat{p}_{O14}^C . Second, let

$$\hat{p}_{O22}^C = \hat{p}_{O11}^C, \text{ so we have } f_{11} = 3l + s_F - 3 + 2\sqrt{2}l - 2\sqrt{2}. \text{ Let } \hat{p}_{O22}^C = \hat{p}_{O14}^C, \text{ so we have}$$

$$f_{14} = \hat{f}_{F2} = s_F - (3 + 2\sqrt{2})l - 1. \text{ Then, we compare } f_{11} \text{ and } f_{14}, \text{ we get}$$

$f_{14} - f_{11} = 2(3 + 2\sqrt{2})(-l - 1 + \sqrt{2})$. Note that $f_{14} - f_{11} > 0$ when $0 < l < \frac{1}{3}$. Hence, when f

decreases, \hat{p}_{O22}^C will reach $\hat{p}_{O23}^C = \hat{p}_{O14}^C$ first. Therefore, to summarize, we have:

- Case F2: $\hat{f}_{F2} < f < \hat{f}_{F1}$

When $p_O \leq \hat{p}_{O21}^C = \hat{p}_{O11}^C$, $p_F^* = \hat{p}_{F1}^C$ and the total profit is π_{L1FC}^* .

When $\hat{p}_{O21}^C < p_O \leq \hat{p}_{O22}^C$, $p_F^* = \hat{p}_{F2}^C$ and the total profit is π_{FC}^* .

When $\hat{p}_{O22}^C < p_O \leq \hat{p}_{O23}^C$, $p_F^* = \hat{p}_{F4}^C$ and the total profit is π_{FB}^* .

When $p_O > \hat{p}_{O23}^C$, $p_F^* = \hat{p}_{F5}^C$ and the total profit is π_{L2FB}^* ;

When $f < \hat{f}_{F2}$, we have $\hat{p}_{O22}^C > \hat{p}_{O23}^C$, so we need to compare π_{FC}^* and π_{L2FB}^* . We derive

$$\pi_{FC}^* - \pi_{L2FB}^* = \frac{1}{8} - \frac{1}{4}p_O + \frac{1}{8}p_O^2 + \frac{1}{2}lf - \frac{1}{2}ls_F + \frac{1}{2}l \quad \text{and} \quad \text{the second order derivative}$$

$$\frac{d^2(\pi_{FC}^* - \pi_{L2FB}^*)}{dp_O^2} = \frac{1}{4} \text{ is positive. We first evaluate } \pi_{FC}^* - \pi_{L2FB}^* \text{ when } p_O = \hat{p}_{O11}^C, \text{ and get}$$

$$\pi_{FC}^* - \pi_{L2FB}^* = \frac{1}{2} + \frac{1}{2}lf - \frac{1}{2}ls_F + \frac{1}{2}l. \text{ Then we get } \frac{d(\pi_{FC}^* - \pi_{L2FB}^*)}{df} = \frac{l}{2} > 0. \text{ When } f = \hat{f}_{F2}, \text{ we have}$$

$$\pi_{FC}^* - \pi_{L2FB}^* = \frac{(2\sqrt{2}+3)(-l-1+\sqrt{2})(l-1+\sqrt{2})}{2} > 0, \text{ assuming } 0 < l < \frac{1}{3}. \text{ Let } \pi_{FC}^* - \pi_{L2FB}^* = 0, \text{ we}$$

have $f = \hat{f}_{F3} = s_F - 1 - \frac{1}{l}$. Hence when $\hat{f}_{F3} < f < \hat{f}_{F2}$, we have $\frac{1}{2} + \frac{1}{2}lf - \frac{1}{2}ls_F + \frac{1}{2}l > 0$. Then we

$$\text{evaluate } \frac{d(\pi_{FC}^* - \pi_{L2FB}^*)}{dp_O} = \frac{p_O}{4} - \frac{1}{4} \text{ when } p_O = \hat{p}_{O11}^C, \text{ and get } \frac{d(\pi_{FC}^* - \pi_{L2FB}^*)}{dp_O} = -\frac{1}{2} < 0. \text{ Next, we}$$

derive the upper boundary of p_O by solving $\pi_{FC}^* - \pi_{L2FB}^* = 0$. We get two roots

$$p_{OA} = 1 + 2\sqrt{-l(f - s_F + 1)} \text{ and } p_{OB} = 1 - 2\sqrt{-l(f - s_F + 1)}. \text{ Then we compare } p_{OA} \text{ and } p_{OB}, \text{ and get}$$

$$p_{OA} - p_{OB} = 4\sqrt{-l(f - s_F + 1)} > 0. \text{ So we pick up the smaller root and have}$$

$$\hat{p}_{O32}^C = p_{OB} = 1 - 2\sqrt{(-f + s_F - 1)l}. \text{ To evaluate } \hat{p}_{O32}^C, \text{ we first have } \frac{d\hat{p}_{O32}^C}{df} = \frac{l}{\sqrt{-lf + ls_F - l}} > 0 \text{ and}$$

$$\frac{d\hat{p}_{O11}^C}{df} = 0. \text{ Then we solve } \hat{p}_{O32}^C = \hat{p}_{O11}^C \text{ and get } f = \hat{f}_{F3} = s_F - 1 - \frac{1}{l}. \text{ Hence, we have } \hat{p}_{O11}^C < \hat{p}_{O32}^C. \text{ To}$$

summarize the case, we have:

- Case F3: $\hat{f}_{F3} < f < \hat{f}_{F2}$

When $p_O \leq \hat{p}_{O31}^C = \hat{p}_{O11}^C$, $p_F^* = \hat{p}_{F1}^C$ and the total profit is π_{L1FC}^* .

When $\hat{p}_{O31}^C < p_O \leq \hat{p}_{O32}^C$, $p_F^* = \hat{p}_{F2}^C$ and the total profit is π_{FC}^* .

When $p_O > \hat{p}_{O32}^C$, $p_F^* = \hat{p}_{F5}^C$ and the total profit is π_{L2FB}^* ;

When $f < \hat{f}_{F3}$, we have $\hat{p}_{O11}^C > \hat{p}_{O32}^C$, so we need to compare π_{L1FC}^* and π_{L2FB}^* . We derive

$$\pi_{L1FC}^* - \pi_{L2FB}^* = \frac{(f - s_F)l}{2} - \frac{p_O}{2} + \frac{l}{2} \quad \text{and} \quad \text{after solving} \quad \pi_{L1FC}^* - \pi_{L2FB}^* = 0, \quad \text{we have}$$

$p_O = \hat{p}_{O41}^C = (f - s_F + 1)l$. To summarize, we have:

- Case F4: $f \leq \hat{f}_{F3}$

When $p_O \leq \hat{p}_{O41}^C$, $p_F^* = \hat{p}_{F1}^C$ and the total profit is π_{L1FC}^* .

When $p_O > \hat{p}_{O41}^C$, $p_F^* = \hat{p}_{F5}^C$ and the total profit is π_{L2FB}^* .

Now let's derive e-retailer's best response functions p_o^* to the offline retailer's choice of offline price under each case.

- Case A: When $p_O > \hat{p}_{O1}^C$, we get $p_O > p_F + l$, the total profit function is $\pi_{OA} = p_O \cdot (a_{EA}^C + a_{SA}^C) - f \cdot a_{EA}^C = 0$. Hence, there is no best response function in this case.

- Case B: When $\hat{p}_{O2}^C < p_O \leq \hat{p}_{O1}^C$, we get $p_F - l < p_O \leq p_F + l$, the total profit function is $\pi_{OB} = p_O \cdot (a_{EB}^C + a_{SB}^C) - f \cdot a_{EB}^C = p_O \left(\frac{l}{4} + \frac{p_F}{4} - \frac{p_O}{4} \right) - f \left(\frac{l}{4} + \frac{p_F}{4} - \frac{p_O}{4} \right)$ and we derive the

second order derivative $\frac{d^2 \pi_{OB}}{dp_O^2} = -\frac{1}{2} < 0$. Then we solve $\frac{d\pi_{OB}}{dp_O} = 0$ and get

$$p_O^* = \hat{p}_{O2}^C = (p_F + f + l)/2 \quad \text{and} \quad \pi_{OB}^* = \frac{(-l - p_F + f)^2}{16}. \quad \text{Note that we have the condition}$$

$p_F - l < p_O \leq p_F + l$, so we first evaluate the lower boundary $p_O - (p_F - l)$. When

$p_O = (p_F + f + l)/2$, we get $p_O - (p_F - l) = \frac{3l}{2} - \frac{p_F}{2} + \frac{f}{2}$. We derive negative derivative

$$\frac{d\left(\frac{3l}{2} - \frac{p_F}{2} + \frac{f}{2}\right)}{dp_F} = -\frac{1}{2} \quad \text{and get} \quad p_F = 3l + f \quad \text{when} \quad \frac{3l}{2} - \frac{p_F}{2} + \frac{f}{2} = 0. \quad \text{Hence, we need to have}$$

$p_F < 3l + f$. Then we evaluate the upper boundary $p_F + l - p_O$. When $p_O = (p_F + f + l)/2$,

we get $p_F + l - p_O = \frac{l}{2} + \frac{p_F}{2} - \frac{f}{2}$. We derive positive derivative $\frac{d\left(\frac{l}{2} + \frac{p_F}{2} - \frac{f}{2}\right)}{dp_F} = \frac{1}{2}$ and get

$p_F = \hat{p}_{F11} = f - l$ when $\frac{l}{2} + \frac{p_F}{2} - \frac{f}{2} = 0$. Hence, we need to have $p_F > f - l$. Then, we check

the compatibility and have $(3l + f) - (f - l) = 4l > 0$. So we need to satisfy the condition

$f - l < p_F < 3l + f$ in this case. When $p_F < f - l$, solve the Lagrangian

$\pi_{L1OB} = p_O \left(\frac{l}{4} + \frac{p_F}{4} - \frac{p_O}{4} \right) - f \left(\frac{l}{4} + \frac{p_F}{4} - \frac{p_O}{4} \right) + \lambda(p_F - p_O + l)$, we get the boundary

solution $p_O^* = \hat{p}_{O1}^C = p_F + l$ and $\pi_{L1OB}^* = 0$. When $p_F > 3l + f$, we get the boundary solution

$p_O^* = p_F - l$ and $\pi_{L2OB}^* = -\frac{l(l - p_F + f)}{2}$.

- Case C: When $\hat{p}_{O3}^C < p_O \leq \hat{p}_{O2}^C$, we get $p_F - 1 \leq p_O < p_F - l$, the total profit function is

$\pi_{OC} = p_O \cdot (a_{EC}^C + a_{SC}^C) - f \cdot a_{EC}^C = \frac{p_O(p_F - p_O)}{2} - \frac{lf}{2}$ and we derive the second order

derivative $\frac{d^2\pi_{OC}}{dp_O^2} = -1 < 0$. Then we solve $\frac{d\pi_{OC}}{dp_O} = 0$ and get $p_O^* = \hat{p}_{O3}^C = \frac{p_F}{2}$ and

$\pi_{OC}^* = \frac{p_F^2}{8} - \frac{lf}{2}$. Note that we have the condition $p_F - 1 \leq p_O < p_F - l$, so we first evaluate the

lower boundary $p_O - (p_F - 1)$. When $p_O = \frac{p_F}{2}$, we get $p_O - (p_F - 1) = 1 - \frac{p_F}{2}$. We derive

negative derivative $\frac{d\left(1 - \frac{p_F}{2}\right)}{dp_F} = -\frac{1}{2}$ and get $p_F = \hat{p}_{F13} = 2$ when $1 - \frac{p_F}{2} = 0$. Hence we need

to have $p_F < 2$. Then we evaluate the upper boundary $p_F - l - p_O$. When $p_O = \frac{p_F}{2}$, we get

$p_F - l - p_O = \frac{p_F}{2} - l$. We derive positive derivative $\frac{d\left(\frac{p_F}{2} - l\right)}{dp_F} = \frac{1}{2}$ and get $p_F = 2l$ when

$\frac{p_F}{2} - l = 0$. Hence, we need to have $p_F > 2l$. Then, we check the compatibility and have

$2-2l > 0$ based on our assumption that $0 < l < \frac{1}{3}$. So we need to satisfy the condition

$2l < p_F < 2$ in this case. When $p_F < 2l$, solve the Lagrangian

$$\pi_{L1OC} = \frac{p_O(p_F - p_O)}{2} - \frac{lf}{2} + \lambda(p_F - p_O - l), \text{ we get the boundary solution } p_O^* = p_F - l \text{ and}$$

$$\pi_{L1OC}^* = -\frac{l(l - p_F + f)}{2}. \text{ When } p_F > 2, \text{ solve the Lagrangian}$$

$$\pi_{L2OC} = \frac{p_O(p_F - p_O)}{2} - \frac{lf}{2} + \lambda(1 + p_O - p_F), \text{ we get the boundary solution}$$

$$p_O^* = \hat{p}_{O4}^C = p_F - 1 \text{ and } \pi_{L2OC}^* = -\frac{1}{2} + \frac{p_F}{2} - \frac{lf}{2}.$$

- Case D: When $p_O \leq \hat{p}_{O3}^C$, we get $p_O < p_F - 1$, the total profit function is

$$\pi_{FD} = p_O \cdot (a_{ED}^C + a_{SD}^C) - f \cdot a_{ED}^C = \frac{p_O}{2} - \frac{lf}{2}. \text{ We derive positive derivative } \frac{d\pi_{FD}}{dp_O} = \frac{1}{2}. \text{ Hence we}$$

$$\text{get the boundary solution } p_O^* = p_F - 1 \text{ and } \pi_{L1OD}^* = -\frac{1}{2} + \frac{p_F}{2} - \frac{lf}{2}.$$

Next, we summarize the e-retailer's overall best response function by consolidating their best response from above. First, we notice that $\pi_{L2OC}^* = \pi_{L1OD}^*$, so case D is dominated. Therefore, we have the following:

- Case B: When $p_F < f - l$, the boundary solution is $p_O^* = \hat{p}_{O1}^C = p_F + l$ and the corresponding total profit is π_{L1OB}^* .

When $f - l < p_F < 3l + f$, the interior solution is $p_O^* = \hat{p}_{O2}^C = (p_F + f + l)/2$ and the corresponding total profit is π_{OB}^* .

When $p_F > 3l + f$, the boundary solution is $p_O^* = p_F - l$ and the corresponding total profit is π_{L2OB}^* ;

- Case C+D: When $p_F < 2l$, the boundary solution is $p_O^* = p_F - l$ and the corresponding total profit is π_{L1OC}^* .

When $2l < p_F < 2$, the interior solution is $p_O^* = \hat{p}_{O3}^C = p_F / 2$ and the corresponding total profit is π_{OC}^* .

When $p_F > 2$, the boundary solution is $p_O^* = \hat{p}_{O4}^C = p_F - 1$ and the corresponding total profit is π_{L2OC}^* .

First, we notice that $\pi_{L2OB}^* = \pi_{L1OC}^*$. Then we compare the two boundaries $3l + f$ and $2l$, and we have $3l + f - 2l = l + f > 0$ given $f > 0$. So we get $2l < 3l + f$. Then we need to discuss the position of the other two boundaries $f - l$ and 2 . Since $f - l < 3l + f$, there are two possible positions for $f - l$, i.e., $f - l < 2l < 3l + f$ and $2l < f - l < 3l + f$. Therefore, we look at the two cases separately.

When $f - l < 2l$, i.e. $f < 3l$, we have $3l + f < 6l$. Since $0 < f < \frac{1}{3}$, we get $3l + f < 2$. Then we

compare π_{OB}^* with π_{OC}^* , and we get $\pi_{OB}^* - \pi_{OC}^* = \frac{1}{16}f^2 + \frac{3}{8}lf - \frac{1}{8}p_F f + \frac{1}{16}l^2 + \frac{1}{8}lp_F - \frac{1}{16}p_F^2$. We

derive the second order derivative $\frac{d^2(\pi_{OB}^* - \pi_{OC}^*)}{dp_F^2} = -\frac{1}{8} < 0$. Then when $p_F = 2l$, we get

$\pi_{OB}^* - \pi_{OC}^* = \frac{(l+f)^2}{16} > 0$. When $p_F = 3l + f$, we get $\pi_{OB}^* - \pi_{OC}^* = -\frac{(l+f)^2}{8} < 0$. Therefore, we derive

two roots $p_{FA} = \sqrt{2}f + \sqrt{2}l - f + l$ and $p_{FB} = -\sqrt{2}f - \sqrt{2}l - f + l$ by solving $\pi_{OB}^* - \pi_{OC}^* = 0$ and we keep the larger root. We have $p_{FA} - p_{FB} = 2\sqrt{2}(l+f) > 0$, so we keep

$\hat{p}_{F12} = p_{FA} = \sqrt{2}(f+l) - f + l$. Therefore, to summarize, we have:

- Case B+C+D: $f < 3l$

When $p_F \leq f - l$, the boundary solution is $p_O^* = \hat{p}_{O1}^C = p_F + l$ and the corresponding total profit is π_{L1OB}^* .

When $f - l < p_F < \hat{p}_{F12}$, the interior solution is $p_O^* = \hat{p}_{O2}^C = (p_F + f + l)/2$ and the corresponding total profit is π_{OB}^* .

When $\hat{p}_{F12} < p_F < 2$, the interior solution is $p_O^* = \hat{p}_{O3}^C = p_F/2$ and the corresponding total profit is π_{OC}^* .

When $p_F > 2$, the boundary solution is $p_O^* = \hat{p}_{O4}^C = p_F - 1$ and the corresponding total profit is π_{L2OC}^* .